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EUROPE Ltd, founded in 1997, is an independent private advisory company working internationally. Our mission is to support the empowerment of countries in an efficient and sustainable way. EUROPE Ltd uses the unique experience of its senior staff and consultants in advising clients in the management of economic transition, in rebuilding market structures and developing the institutions of a well-functioning economy. We have completed research and consultancy mandates in English, French, Spanish, Hungarian and Romanian languages. Our long-term relationship with a stable circle of consultants and partners enables us to multiply our strength.

Functional practices

- œ Research on feasibility of reform programmes, and macroeconomic assessment
- œ Programme/project preparation, monitoring, evaluation and systems audit
- œ Management consulting: institutional capacity building and organisational development
- œ Policy advisory, strategy development, risk management, financial/operational controlling
- œ Financial advisory: investment advisory, privatisation
- œ Legislation development, regulatory impact assessment and law enforcement
- œ Technology development and innovation
- œ Education and training

International expertise in 70 countries

Africa

Algeria, Burkina Faso, Chad, Congo, Gabon, Guinea, Ivory Coast, Liberia, Madagascar, Malawi, Mauritania, Mauritius, Morocco, Mozambique, Namibia, Niger, Nigeria, Rwanda, Senegal, Sierra Leone, Somalia, South African Republic, Sudan, Tanzania, Tunisia, Zambia, Zimbabwe

Asia

Afghanistan, Armenia, Bangladesh, Cambodia, China, Georgia, India, Jordan, Kyrgyzstan, Occupied Palestinian Territories, Philippines, Tajikistan, Turkey, Turkmenistan, United Arab Emirates, Vietnam

Caribbean Pacific Latin America

Bolivia, Haiti, Jamaica, Kiribati, New Caledonia, Papua New Guinea, Saint Lucia, Trinidad & Tobago, Tuvalu

Europe

Albania, Austria, Belgium, Bosnia and Herzegovina, Croatia, Czech Republic, Hungary, Kosovo, Latvia, Lithuania, Macedonia, Malta, Moldova, Poland, Romania, Russia, Serbia, Slovakia, Ukraine

Client relationship focus

National organisations

National & local governments, Public health insurance funds

Research and NGOs

Universities, Research institutions, Non-state actors

International Organisations and their Agencies

Council of Europe Development Bank, European Commission (EC) and its Directorates-General (DGs), European Investment Bank (EIB), European Training Foundation, IMF and World Bank (IBRD), OECD, UNCTAD, WHO

Bilateral Agencies

AusAid (Australia), SIDA (Sweden), USAID (US)

Long-term mandates

- œ EC DG Development and Cooperation – EuropeAid: External aid framework contracts
- œ EC DG Taxation and Customs Union (TAXUD): Provision of Evaluation and Impact assessment
- œ EC DG Environment and DG Climate Action: Technical support for the Evaluation of LIFE Proposals
- œ European Training Foundation: Provision of planning, monitoring and evaluation consultancy
- œ EuropeAid: Multi-country Evaluation studies on Social & Human Development issues
- œ Australian Government – AusAid/DFAT: Aid Advisory Services Standing Offer: Public Finance Management and Fiscal Decentralisation

SELECTED REFERENCES

MACRO-ECONOMY, PUBLIC FINANCE, TAXATION, CUSTOMS AND STATISTICS

- ☞ **Botswana:** Financial management and budgeting to the Ministry of Education and Skills Development [2013]
- ☞ **Chad:** Advisory support to the operationalization of the State Audit Office [2015-2016]
- ☞ **Czech Republic:** On-the-spot monitoring of EU projects for EC DG NEAR in Public finance sector ('Financial stability issues at the Czech National Bank' and 'Construction of the State Treasury') [2008]
- ☞ **Hungary:** Ex-post evaluation of balance of payments support for EC DG Economy and Finance [2012];
Interim sector evaluations for the National Development Agency & EC DG NEAR in Public finance, Taxation, Statistics and Customs sectors of the EU PHARE and Transition Facility Programmes [2004–2010]
- ☞ **Jamaica:** Monitoring and Evaluation Specialist of the Public Financial Management Support Programme [2015-2016]
- ☞ **Jordan:** Monitoring EU budget support programme to Jordan's National Education Strategy [2008]
- ☞ **Kiribati:** Review and reformulation of financial legislations: 'Financial and Stores Regulations' [2010-2011]
- ☞ **Kosovo:** Design of a public finance project for integrated economic and fiscal surveillance frameworks [2013]
- ☞ **Liberia:** Results-oriented monitoring (ROM) of the EU project "Support to the NAO Office" [2015]
- ☞ **Malawi:** Final evaluation: Capacity building for NAO Support Unit in the Ministry of Finance [2010-2011]
- ☞ **Namibia:** Development of expenditure management system of the Ministry of Education in national/regional levels [2012]
- ☞ **New Caledonia:** Advisory to establish the technical framework of the public financial management reform [2015-2016]
- ☞ **Palestine:** Financial advice to the High Judicial Council in the Occupied Palestinian Territory [2010-2011]
- ☞ **Papua New Guinea:** Advisory for the General Ledger Branch & Integrated Financial Management, Department of Finance [2016]
- ☞ **Poland:** On-the-spot monitoring of EU projects for EC DG NEAR in Public finance sector ('Modernisation of the fiscal control IT systems' and 'Automation of customs services') [2006]
- ☞ **Slovak Republic:** Monitoring of EU projects for EC DG NEAR – Statistics sector [2007-2008]
- ☞ **Somalia:** End-of-project result reporting of the closed EU programmes "Technical and Operational Support to Development assistance to Somalia" and "Economic Development Programme 1" [2015]
- ☞ **South Africa:** Advisory to the National Treasury – Enterprise risk management [2012];
Advisory in financial accounting to support public financial management [2012-2013];
Development of the Revenue Management Framework, Revenue Management Guideline and Non-accredited Training material in revenue management for the public sector [2013-2014]
- ☞ **Sudan:** Mid-term Expenditure Framework – Cost and financing study [2007]
- ☞ **Tajikistan:** Mid-term Expenditure Framework of the National Strategy for Education Development [2008]
- ☞ **Tanzania:** Mid-term Expenditure Framework of the Education Sector Development Programme [2007]
- ☞ **Trinidad & Tobago:** Support the Central Statistical Office in the analyses of the tertiary education [2008];
Support to the Statistical Unit of the Ministry of Food Production [2014-2015]
- ☞ **Tunisia:** Advisory to the Ministry of Finance on program-based budgeting [2010-2012]
- ☞ **Vietnam:** Forecasting models for assessment of the potential impacts of tax reforms [2012-2013]

Regional programmes

- ☞ **International Monetary Fund (IMF):** Effectiveness of IMF Programs to countries of Central and Eastern Europe in the first phase of the global financial crisis 2008-2011 [2013]

TRADE, PRIVATE SECTOR DEVELOPMENT, FINANCIAL SERVICES, PRIVATISATION AND STANDARDISATION

- ☞ **China:** EU-China Small Project Fund – Final evaluation [2006];
Cross-border Mergers & Acquisitions – Lectures for Chinese government officials in Guangzhou financed by UNCTAD [2001]
- ☞ **Czech Republic:** On-the-spot monitoring of EU projects in the consumer protection sector [2007-2008]
- ☞ **Gabon:** Technical assistance to the Trade Support Programme of Gabon [2012-2013]
- ☞ **Hungary:** Quick scan of two state-owned enterprises for privatisation for the Ministry of Economy [2003];
Evaluation of EU projects in the Internal market (consumer protection, standardisation, licensing) & SME development sectors [2004–2010];
Study on compensation and restitution for the State Privatization & Asset Management Holding Company [1999]
- ☞ **Ivory Coast:** Feasibility study to establish a Sugar Observatory in Ivory Coast [2011-2012]
- ☞ **Latvia:** On-the-spot monitoring of EU projects for EC DG NEAR in the Enterprise Development sector [2008]
- ☞ **Malta:** On-the-spot monitoring of EU project of the Malta Standards Authority in the Standardisation sector [2008]
- ☞ **Mozambique:** Analysis of the quality infrastructure/quality services market [2010-2011];
Evaluation of the 2008-2012 business environment strategy and recommendations for the upcoming strategy [2012]
- ☞ **Russia:** Approximation of regulatory systems in standards to support the application of technical regulations [2012]
- ☞ **Turkey:** Assistance to analyse the exit strategy options of the 'Small Enterprises Loan Programme II' [2013]
- ☞ **Turkmenistan:** Advisory in private sector development, and alignment of technical regulations [2011-2012]
- ☞ **Ukraine:** Development of the Geographical Indication System of Origin (GI) in trade [2011-2012]

Regional programmes

- ☞ **East-West Management Institute – USAID (USA)** – 'Banking and Finance Assistance Program': Advisory in Audit, Banking, Capital markets & Public finance in the Western Balkans, Poland and in the Baltic states [1999–2002]
- ☞ **OECD, Department of Fiscal & Enterprise Affairs (France):** Synergies between privatization and pension reforms [1999]
- ☞ **Österreichische Industrieholding AG (Austria):** Training of Austrian privatization executives [2003]
- ☞ **Wiener Institut für Internationale Wirtschaftsvergleiche (Austria):** Training of experts on Corporate governance, Financial stability, and Privatisation [2002–2016 annually]
- ☞ **World Bank East European Regional Office:** Privatization in former socialist countries [1997]

AGRICULTURE, TOURISM, REGIONAL AND SPATIAL DEVELOPMENT

- ☞ **Croatia:** Ex-ante evaluation of Regional Competitiveness Operational Programme [2012-2013]
 - ☞ **Czech Republic:** On-the-spot monitoring of EU projects in the Agriculture & Food Safety sectors [2007-2008]
 - ☞ **Hungary:** Regional Development Operational Programme (EU Structural Funds): Systems audit and evaluation [2005];
Evaluations of EU PHARE & Transition Facility Programmes in Regional development and Agriculture sectors [2004–2010]
 - ☞ **Lithuania:** On-the-spot monitoring of EU projects in Tourism (urban development, river tourism) [2008]
 - ☞ **Poland:** On-the-spot monitoring for EC DG NEAR in Agriculture and Regional development sectors [2006]
 - ☞ **South Africa:** Value chain development in Local economic development, Housing, Tourism and Agriculture [2006]
 - ☞ **Ukraine:** Support to the State Agency of Ukraine for Tourism and Resorts [2012]
- ### Regional programmes
- ☞ **EC DG Agriculture and Rural Development:** Evaluation of the Farm Advisory System [2009]
 - ☞ **EC EuropeAid Cooperation Office:** Feasibility study – EU contribution to a Textile University in Africa [2009]
 - ☞ **Austria – Croatia – Hungary – Serbia – Ukraine:** Interim evaluation of EU projects in the Cross-border Cooperation sector [2004-2010]

HEALTH, PENSION, SOCIAL CARE AND POVERTY REDUCTION

- ☞ **Afghanistan:** Assisting the Ministry of Public Health in program design – ‘System Enhancement for Health Action in Transition’ (SEHAT) (2013-2018) – Financed by the European Union and the World Bank [2012-2013]
- ☞ **Albania:** Economic policy advisory to the Mayor of Tirana – health care and pension issues [2009]
- ☞ **Algeria:** Final evaluation of the Health Sector Support Programme [2015]
- ☞ **Bangladesh:** Ex-post evaluation of EC support to the national Health, Nutrition and Population Sector Programme [2013]
- ☞ **Botswana:** Development of a community support strategy for improved child health [2013]
- ☞ **Chad:** Health Sector Support Project of the European Union to Chad – Final evaluation [2014]
- ☞ **China:** Training Chinese expert delegation on the structures of the social security system in Hungary [2010]
- ☞ **Democratic Republic of the Congo:** Evaluation of EU Support Programme to Sanitary Development National Plan [2014]
- ☞ **Georgia:** Pension reform – Policy advisory [2006]
- ☞ **Guinea:** Formulation mission of the EU Health Support Programme [2012 - 2013]
- ☞ **Hungary:** Advisory services on health care reform, and establishment of the Health Supervision Authority – on behalf of the State Reform Committee of the Prime Minister’s Office [2006-2007];
Secondary health care – Financial control and management of the Hungarian medical universities [2003];
Health care financing model for the National Health Insurance Fund [2003–2004];
Health care strategy – Municipality of Budapest [1999];
Sector evaluations of EU PHARE & Transition Facility Programmes in health, epidemiology & social affairs [2004–2010]
- ☞ **Latvia:** On-the-spot monitoring of EU projects in health (public health monitoring, occupational health & safety) [2008]
- ☞ **Malawi:** Social cash-transfer advisory services [2009]
- ☞ **Mauritania:** Identification and formulation of sector budget support to the Ministry of Health [2015]
- ☞ **Moldova:** Twinning fiche preparation: Strengthening the Transplant Agency and support in legal approximation in the area of quality and safety of substances of human origin [2012]
- ☞ **Morocco:** Formulation of the ‘Health Programme II’ [2013-2014];
Assistance to establish a monitoring and evaluation framework of the 2008-2012 Action Plan – Ministry of Health [2012]
- ☞ **Mozambique:** Elaboration of the employee attraction and retention strategy – health sector [2012]
- ☞ **Philippines:** Sector-wide performance assessments – health sector [2013-2015]
- ☞ **Rwanda:** Country-wide regular growth monitoring and stunting screening of children aged 6-24 months [2014]
- ☞ **Saint Lucia:** Development of an actuarial analysis and sustainable financing mechanism to calculate the financing requirement of the Universal Primary Health Care coverage [2015-2016]
- ☞ **Somalia:** End-of-project result reporting of the closed EU projects “Expanding Sexual and Reproductive Health Services for IDPs / Returnees in Maroodi Jeex, Somaliland” and “Advocacy and technical support for the development of national sexual and reproductive health and rights (SRHR) strategies and specific actions” [2015]
- ☞ **South Africa:** Evaluation of the Higher Education AIDS Programme [2008];
Feasibility assessment on the establishment of a South African Health Regulatory Training Institute [2013-2014]
- ☞ **Tunisia:** Institutional support to ‘Social Inequalities Reduction and Emergency Health Care Support Programme’ [2013]
- ☞ **Ukraine:** Advisory on pharmaceutical products’ registration procedures and on public procurement in the health sector [2015-2016]
- ☞ **Vietnam:** Support to the Ministry of Health to develop pilot indicators for gender equality in health care [2012-2013];
Capacity needs assessment in the framework of the EU Health Sector Policy Support Programme [2013]

Regional programmes

- ☞ **EC DG Employment** (Belgium): Research on health and quality in work [2005]
- ☞ **EC EuropeAid Cooperation Office:** Strengthening the Integration of the British and Dutch Overseas Countries and Territories (OCTs) in the regional response to HIV/AIDS – Final evaluation of the EU Programme [2014]
- ☞ **OECD, Department of Social Affairs** (France): Study on East European health care systems [1999]
- ☞ **USAID, East-West Management Institute** (USA): ‘Partners for Financial Stability Program’: Advisory in pension and health insurance reform – Western Balkans, Poland and the Baltic states [2003]
- ☞ **WHO, Regional Office for Europe** (Denmark): Comparative study into the causes of excessive premature mortality [2009];
Research on the impact of the decentralization of the European healthcare systems [2004]

ENVIRONMENT, WATER, SANITATION, HOUSING AND ENERGY

- ☞ **Chad:** Formulation of EU support in the Water and Sanitation sectors [2016]
- ☞ **Croatia:** Ex-ante evaluation of the Environment and Energy Operational programmes (ERDF) [2012-2013];
On-the-spot monitoring of IPA 2007 / 2008 projects for EC DG NEAR (Vulnerability of energy supply system) [2014-2015]
- ☞ **Hungary:** Final Evaluation of a Social Housing Loan of the Council of Europe Development Bank (France) [2009–2010];
Hungary’s long-term energy strategy development for the Ministry of Economy [2004];
Interim sector evaluations of EU support covering Environment and Nuclear Safety sectors [2004–2010]
- ☞ **Malta:** On-the-spot monitoring of EU projects in Environment (waste management) sector [2008]
- ☞ **Poland:** On-the-spot monitoring of EU projects in Environment sector (geothermal project, biodiversity protection) [2006]
- ☞ **Romania:** Mid-term evaluation of the Environmental Operational Programme [2012-2013];
On-the-spot monitoring of EU projects in Environment sector (IPPC, NATURA 2000, Waste management) [2010]
- ☞ **South Africa:** Programming EU support 2007-2013 for the Housing, Water, Education and Health care sectors [2006]

Regional programmes

- ☞ **EC DG Environment and DG Climate Action:** Technical support for the Evaluation of LIFE Proposals [2014–2018]
- ☞ **European Centre of Enterprises with Public Participation and of Enterprises of General Economic Interest** (Belgium): Services of General Economic Interest – European report [2003–2004]

TRANSPORT, TELECOMMUNICATIONS, INFORMATION TECHNOLOGY AND INNOVATION

- ☞ **Croatia:** Ex-ante evaluation of the Structural Funds Transport Operational Programme [2012-2013]
- ☞ **Hungary:** Interim sector evaluations EU PHARE & Transition Facility Programmes covering Transport sector and 25 large-scale IT system development projects [2004-2010]:
 - ☞ Court information system (IS)
 - ☞ Agriculture IT systems (IACS)
 - ☞ INTERREG Monitoring software
 - ☞ Law enforcement IT system
 - ☞ Labour market information system
 - ☞ Railway & River IT systems
 - ☞ Customs IT systems
 - ☞ Schengen IT system
 - ☞ E-commerce platform
- Financial & technical advisory to the government in the purchase of telecommunication service for public emergency [2003];
Pricing policy for public entities related to use of the government owned telecommunication network [2003];
Feasibility study on launching a complex e-learning system at the Municipality of Budapest [2004]
- ☞ **Malta:** On-the-spot monitoring of EU projects – ICT/information security sector [2008]
- ☞ **Poland:** Assessment and evaluation for Polish Industrial Collaboration Projects funded by the European Investment Bank [2012];
On-the-spot monitoring of EU projects for EC DG NEAR in the Transport and ICT sectors [2006]
- ☞ **Ukraine:** Research and Innovation support program [2008-2009]
- ☞ **Zambia:** Financial management assistance for the Road Development Agency [2010-2011]

GOVERNANCE, PUBLIC ADMINISTRATION REFORM, JUSTICE AND HOME AFFAIRS

- ☞ **Bosnia and Herzegovina:** Support Bosnia's participation in the 2014-2020 cycle of EU Programmes [2013-2014]
- ☞ **Bolivia:** Sector Policy Support Programme – Formulation study [2008]
- ☞ **Croatia:** On-the-spot monitoring of IPA 2007 and 2008 projects for EC DG NEAR in Justice sector (Anti-corruption, Reform of criminal proceedings, Development of the probation service, Blue Border Surveillance) [2014]
- ☞ **Hungary:** Evaluation of EU PHARE and Transition Facility Programmes covering Public Administration Reform, Justice sector for the Judiciary & the Public Prosecutors and Home Affairs sectors for the National Immigration Office, National Police, Prison Service, National Security Service & the Hungarian Border Guards [2004–2010]
- ☞ **India:** Training in corporate governance for high-level Indian government officials – OECD financed [2003]
- ☞ **Jordan:** Final evaluation of the EU-financed 'Poverty Alleviation through Local Development Programme' [2008]
- ☞ **Kosovo:** Training on programming EU Instrument for Pre-Accession Assistance (IPA) [2009]
- ☞ **Lithuania:** On-the-spot monitoring of EU projects for EC DG NEAR in Home Affairs (counterfeit money) [2008]
- ☞ **Madagascar:** Evaluation of applications to the Call for proposals of the European Instrument for Democracy and Human Rights [2015]
- ☞ **Mauritius:** Mid-term evaluation of EU support to the Regional Multidisciplinary Centre of Excellence [2013]
- ☞ **Namibia:** Support the Ministry of Education with the audit of Education Human Resources and Payroll System [2012]
- ☞ **Niger:** Development of the National Action Plan to modernise the State [2014-2015]
- ☞ **Nigeria & Burkina Faso:** Evaluation of the Regional Economic Integration Programmes of the West African Economic and Monetary Union (WAEMU) and the Economic Community of West African States (ECOWAS) [2011]
- ☞ **Palestine:** Evaluation of UNRWA's Food Aid and Cash Assistance Programme [2009]
- ☞ **Romania:** On-the-spot monitoring of EU projects in Home Affairs (Border police surveillance, border management) and Public administration reform (Support to National Institute of Administration, Preparation for Structural Funds) [2010]
- ☞ **Russia:** Assessing the capacity of the EU Centres [2009]
- ☞ **Serbia:** Support to European Union IPA Programming – Advisory and training [2007–2008]
- ☞ **Sierra Leone:** Results-oriented monitoring (ROM) of the EU project "Support to Civil Service Reform Programme" for EC Directorate General for International Cooperation and Development [2015]
- ☞ **Slovak Republic:** On-the-spot monitoring of EU projects for EC DG NEAR in Home affairs (fight against drugs) and Governance (anti-discrimination acquis) sectors [2007]
- ☞ **Somalia:** End-of-project result reporting of closed EU project "Non-State Actors and Local Authorities in Development" [2015]
- ☞ **South Africa:** Community-based planning workshop facilitation [2010];
Talent pipeline management to support the capacity development strategy of the National Treasury [2012-2013]
- ☞ **Vietnam:** Swedish International Development Agency (SIDA) financed training in Hungary for Vietnamese government officials on transparency in governance and fight against corruption [2005]

Regional programmes

- ☞ **EC EuropeAid Cooperation Office:** Evaluation of project selection documents for the Joint Managing Authority of the ENPI Cross-border cooperation Black Sea programme [2012]

EDUCATION, EMPLOYMENT, NON-STATE ACTORS AND CULTURE

- ☞ **Algeria:** Programme formulation to establish a Labour Market Regulatory System [2009]
- ☞ **Armenia:** EU-funded Sector Support Programme for reforms in Vocational Education and Training (VET) [2009];
Establishment of an Interdisciplinary European Studies Master Course and its further development [2008-2010]
- ☞ **Cambodia:** EU program design to the Ministry of Education, Youth and Sports [2008]
- ☞ **Croatia:** Ex-ante evaluation of the European Social Fund financed Human Resources Development Operational Programme [2012-2013]
- ☞ **Gabon:** Identification and programme formulation study in vocational training for EU Delegation [2006]
- ☞ **Haiti:** Final Evaluation of EU 'Basic Education Support Programme' [2009]
- ☞ **Hungary:** Ex-post evaluation and impact assessment of EU PHARE programme financed Roma projects [2007–2008];
Financial advisory to the National Monument Management Institute financed by the Cultural Heritage Office [2004];
Research and publication of the first Hungarian higher education ranking – economics speciality focus [2002];
Sector evaluations covering European Social Fund projects (Education, Employment and Civil society sectors) [2004–2010]
- ☞ **Jordan:** Programme formulation in support to the E-TVET Strategy [2009];
Program Evaluation of the Institutions for Gifted Children [2009];
Final Evaluation of two EU-funded education programmes implemented in 2006-2010 [2011]
- ☞ **Kyrgyzstan:** Capacity Building to apply standards of care for special needs children living in state institutions [2013]
- ☞ **Macedonia:** Technical support to Social Work Centers, Employment Service Agency and State Labour Inspectorate [2013]
- ☞ **Morocco:** Non-formal Education Strategy Development [2007];
Establishment of the survey system for school dropout cases among children [2012];
Identification and formulation of the support programme for vocational training [2013-2014]
- ☞ **Namibia:** National policy formulation on special needs and inclusive education [2007]
- ☞ **Niger:** Analyses of the higher education and scientific research sectors [2007];
Research study about the causes of school dropout [2012]
- ☞ **Papua New Guinea:** Evaluation of the 'Human Resource Development Programme II' [2006]
- ☞ **Trinidad & Tobago:** Review of the Tertiary Education Sector Budget Support Programme and its indicators [2008];
Evaluation of the EU-funded Poverty Reduction Programme [2006]
- ☞ **Tunisia:** Final evaluation of EU-funded Secondary education and VET sector budget support programmes [2011]
- ☞ **Tuvalu:** Evaluation of the EU funded 'Outer Islands Social Development Support Programme' [2009]
- ☞ **United Arab Emirates:** Developing training programme for the Regional Center for Educational Planning [2010]
- ☞ **Zimbabwe:** Development of an EU-funded Education Sector Policy Support Programme [2007]

COMMUNICATION AND MEDIA

- ☞ **Democratic Republic of the Congo:** Organisation of the European Film Festival [2015]
- ☞ **Mauritania:** Study on the potential readership of the press [2011];
Feasibility analyses of the companies in the printed media [2011-2012]

Regional programmes

- ☞ **EC DG Communication:** Feasibility study on European research grants for cross-border investigative journalism [2013]
- ☞ **EC DG Connect:** Evaluation and Benchmarking of safer internet policies and policy indicators in EU member states [2012-2014]
- ☞ **EC DG NEAR:** Thematic evaluation of EU information and communication activities towards the Member States related to EU Enlargement – the PRINCE Programme [2011]